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# **Quality**

- Definition of Quality = degree to which health services †likelihood of desired health outcome & consistent with current knowledge
  - Desired health outcome defined by avoided 5Ds:
    - Death
    - Disease
    - Discomfort
    - Disability
    - Dissatisfaction
  - Quality Mneumonic = STEEEP:
    - Safe
    - Timely
    - Effective
    - Equitable
    - Efficient
    - Patient Centred
- ANZCA = fostering quality & safety of patient care in anaesthesia
- is everyones responsibility
- Defined by professional documents ⇒ safety machine, transporting, staff resources etc
- Anaesthesia KPI's:
  - ▶ preAx
  - PONV
  - Unexpected ICU admission
  - anaesthesia records
  - acute pain reviews
- ANZCA mortality during procedure = 1:58,000
- Crude mortality peri-op 0.5-1%
- Quality Improvement Program Design:
  - ▶ PDSA Cycles Plan, Do, Study, Act
  - cycles of testing so plan continues to change & incremental changes be made

## ANZCA Code of conduct

#### **Patients**

- standards of clinical practice (PS16):
  - high standard of clinical care (within constraints of system)
  - ensure adequate pre & post anaesthesia care
  - ensure adequate clinical cover throughout day/night
  - take all steps to manage pain asap
  - only manage cases within your scope of competence
  - reduce risk of infection
  - check equipment before using
  - care for patients in keeping with best available evidence
  - provide second opinions when sought
  - ensure adequate handover of care
  - > be able to attend within appropriate time for emergency call
- record keeping:
  - $\,\blacktriangleright\,$  legible contemporaneous records which signed & dated
- communication, cultural sensitivity
- informed consent
- relationships with patients
  - pt is vulnerable treat with dignity & dont abuse your position
  - generally unwise to care medically for close relations
- paeds communicate with them at their level
- end of life care -

- withholding or withdrawing life prolonging treatment does not = withdrawal of care.
- Dont provide treatment which be of no benefit or would harm pt or unethical

## Workplace

- familiarise yourself with workplace
- treat pts in place with suitable equipment & resources or transfer them

## **Maintenance of Professional Standards**

- see below - professional standards

#### Health

- physical, psychological & emotional health of practionner are important:
  - no chemicals/fatique/stress
  - ageing effects performance
  - take steps to improve own performance
  - take action if concerns abotu other colleagues
  - volunteer to be tested if concern you ay have transmissible disease

## **Relationship with Colleagues**

- act co-operatively with colleagues & respect others knowledge & experience

### Education

- teach others

### Research

- optional engagement
- if so must adhere to local, regional policies for ethics, conflict of interest etc

#### Rusiness

- be open about financial interests
- avoid inducements which may be seen to affect judgement

## Community

- public health matters
- expert witnesses
- don't torture people

## **Professionalism**

- Core attributes:
  - competence
  - conduct
  - health

## **Fundamental Principles**

- Pt welfare dedication to serving the patient
- patient autonomy respect patients & empower them to make appropriate decisions
- social justice fair distribution of health care resources & to eliminate healthcare discrimination

## Set of Responsibilities

- professional responsibilities:
  - competence
  - honesty
  - confidentiality
  - appropriate relationships
  - commitment to quality improvement self audit
  - commitment to improving access social equality
  - commitment to just distribution of finite resources
  - commitment to scientific knowledge
  - manage conflict of interest
  - commitment to profession:

- collaboration
- respect
- regulation of profession:
  - remediation
  - discipline
- education auditing self
- standard setting
- individual and collective
- internal assessment & external scrutiny



CANMEDS

## **CanMEDS Version of Professionalism**

## **ANZCA Examples**

## **Medical Expert**

ie integrating & applying knowledge of anaesthesia, clinical skills & prof attitudes

- demonstrate medical skills & expertise:
  - good = timely pain management, preop optimisation
  - poor = ignores post op concerns, cuts corners at work
- monitoring & evaluating care:
  - good = audits own work, reviews & discusses problems
  - poor = no audit, blames others for bad outcomes
- safety & risk:
  - good = good preAx of all, plans for potential problems
  - poor = lacks insight into own limitations, anaesthesia without checking equipment
- proactively making decisions:
  - ▶ good = having a back up plan, identifies those need ↑ed post op care
  - ▶ bad = ignores pts PMH, fails to handover to colleagues

#### Communicator

- developing rapport & trust:
  - good= comforts & reassures pts, encourages pts to ask questions
  - > poor= insensitivity if pt difficulties communicating, clinical discussion in front of pt
- eliciting & synthesising information:
  - good= reviewed all notes, reflects on info
  - poor = ignores pt info, ignores info from other team members
- discussing & communicating options:
  - good= empathy when breaking bad news, written info for families
  - bad= discourteous to pt/family, uses unskilled translator

#### Collaborator

- documenting & exchanging info:
  - good=listens to team concerns, good handover
  - bad=ignores team, disregards others opinions
- establishing shared understanding:
  - good=debriefs team, encourages input from junior staff
  - bad=does not welcome discussion about plans
- active role in clinical teams:
  - good=punctual, introduces self
  - bad=fosters disharmony, ignores needs of co-workers
- prevents & resolves conflict:
  - good=effective delegation, benefits of shared leadership models
  - ▶ bad=hostility to different team members, undermines work of managers

#### Leader

- setting & maintaining standards:
  - good=follows protocols, standards
  - bad=ignores them, disorganised
- leadership that inspires others:
  - good=calm under pressure, manages conflict well
  - bad=unable to make decision under pressure, blames others
- supporting others:
  - good=delegation, constructive feedback to team members
  - bad=no recognition or feedback, -ve attitude to junior staff
- promotes efficiency & cost effectiveness:
  - ▶ good=manages changeover of pts in OT well, implications of drugs costs
  - bad=resistant to improvement initiatives

#### **Health Advocate**

- caring with compassion & respect for pts rights:
  - good=spend further time with dostressed pt
  - bad=disregards pts need for privacy & self esteem, heartless

- promoting health & responding to pt needs:
  - good=good comm with pt family members, promotes advanced care planning
  - bad=cancels cases with no reason, runs late
- responding to community & popn needs:
  - good=strive ti improve access to healthcare, community education
  - bad=ignores cultural beliefs of pt or family
- cultural awareness & sensitivity:
  - good=effort to understand cultural background, addresses collagues culutral bias
  - ▶ bad=insensitivity to pts based on culture, discriminates based on religion

#### Scholar

- commitment to lifelong learning:
  - good=awareness of recent literature, encourages questions from junior colleagues
  - ▶ bad=ignores evidence in adjusting practise, apathy towards teaching juniors
- facilitating learning of others:
  - good=education & training seriously, clinical encounters as learning opportunities
  - ▶ bad=arrogant, rude or disinterested in training junior staff
- critically evaluating & applying info:
  - good=develops policy & protocol to enhance pt care
  - ▶ bad=reacts to inducements by companies, only selects some information from literature
- fostering scientific inquiry in anaesthesia:
  - good=improve anaesthetic practise through research, alters practise after audit
  - bad=promotes 'it works for me' strategy despite best evidence, ignores evidence base

### **Professional**

- Awareness & insight:
  - good= seeks out & identifies errors to improve self, responds positively to questioning & criticism
  - bad=stubbornly refuses help, blames others
- ethics & probity:
  - good=ethical role model for other staff, appropriate sexual boundaries
  - bad=bullying, harassing, breaching confidentiality
- health & well being:
  - good=has own GP, enjoys leisure activity outside anaesthesia
  - bad=consumes alcohol during work, illegal meds
- regulatory framework of practise:
  - good= protects pts if concerns over colleague, addressing pt complaints improves pt care
  - bad=works outside of scope of practise, illegible notes

## **Declaration of Helsinki**

= ethical principles of research

## **Fundamental principles**

- fundamental principle is respect for individual:
  - right to self determination
    - right to make informed decisions about participation in research at any time
- investigators duty is solely to patient/volunteer
- welfare of subject must take precedence over interests of science & society
- ethical considerations take precedence over law & regulation
- need †vigilance due to vulnerability of subject:
  - if incapacitated or a minor then surrogate consent is possible

### **Operational Principles**

- research based on
  - thorough knowledge of scientific background
  - assessment of risks & benefits
  - reasonable likelihood of benefit to population studied

- conducted by trained investigators
- approved protocols subject to independent ethics review & oversight by committee
- research protocol should address ethical issues & indicate in compliance with this declaration
- if original considerations no longer satisfied ⇒ should stop study
- info about study publicly available
- experimental methods compared against best current methods but under certain situations placebo or no treatment

# **Key Curriculum Points**

- commitment to your own health:
  - → ↑ed chance of error if:
    - Hungry
    - A ngry
    - Late
    - Tired
- commitment to sustainable practise
- commitment to support colleagues
- commitment to patient, profession & society through ethical practise
- commitment to cultural awareness & sensitivity
- adhere to regulatory framework

## **Limitations in Work**

- yourself
- patient
- environment eg PACU staff, techs
- organisational eg ICU beds

# **Cultural Competence**

- MCNZ Best practise when providing care for indigenous peoples
- Adhere to regulatory framework of practise ⇒
  - informed consent
  - confidentiality
  - advanced care directives
  - regulatory & legal requirements

# Impaired colleagues

- Mandatory reporting but not a criminal offence to avoid doing it
- Although can be brought to task by professional colleague

### Responsibilities to:

- Patient
- colleague
- employer
- regulatory authority
- college